

Results for the three month period ended 30 September 2023

Voyage Care BondCo PLC

£250,000,000 5 %% Senior Secured Notes due 2027



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There may be various statements contained within this document that constitute "forward-looking statements". Words like "believe," "anticipate," "should," "intend," "plan, "will," "expects," "estimates," "projects," "positioned," "think," "strategy," and similar expressions identify these forward-looking statements, which involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements or industry results to be materially different from those contemplated, projected, forecasted, estimated or budgeted, whether expressed or implied, by these forward-looking statements. These forward-looking statements involve many risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements, including, without limitation, regulatory matters affecting our businesses and changes in law. These forward-looking statements speak only as of the date of this report, and we assume no obligation to update our forward-looking statements to reflect actual results, changes in assumptions or changes in factors affecting these statements.

Voyage Care BondCo PLC is a public limited company incorporated under the laws of England and Wales and is a direct wholly owned subsidiary of Voyage BidCo Limited (the "Company") and an indirect wholly owned subsidiary of VC Healthcare Topco Limited. In this Quarterly Report, "Issuer" refers only to Voyage Care BondCo PLC. In this Quarterly Report, "we", "us", "our" and the "Group" refer to the Company and its consolidated subsidiaries, unless the context otherwise requires. Our registered office is located at Wall Island, Birmingham Road, Lichfield, Staffordshire, WS14 OQP and our website is www.voyagecare.com. The information contained on our website is not part of this Quarterly Report.



Executive Summary

Financial highlights

The table below summarises financial information for the three months ended 30 September 2023 (Q2 2024):

£ million	Q2 2023	Q2 2024
Revenue	78.7	86.8
Underlying adjusted EBITDA	10.7	8.8
Operating profit	6.0	3.5
Profit/(Loss) for the period	2.2	(1.3)
Adjusted free cash flow	6.3	5.1

Commentary on results

Performance during Q2 2024 vs. Q2 2023

- CQC quality scores remained high with 90.2% of services achieving a Good or Outstanding rating.
- Revenue increased by 10.3% to £86.8 million primarily due to fee increases and an increase in community hours.
- Underlying adjusted EBITDA decreased by 17.3% to £8.8 million. This was due mainly to the timing differences between NLW driven staff cost increases and fee increases.
- Registered closing occupancy was 92.7% compared to 93.5% in Q2 2023.
- Community based care average direct weekly care hours increased by 3,000 hours compared to Q2 2023, with an average of 105,400 hours.
- Agency hours at 2.4% of care hours are lower than pre-covid levels.

Recent developments and outlook

- On October 24th it was announced the CEO and CFO would be leaving the business in due course, both remain committed to Voyage Care and will be working alongside the board to appoint successors and allow for a handover.
- The current UK operating environment and economic situation continues to pose challenges to the essential specialist care sector.
- CQC continues to operate with a risk-based approach, focusing inspections on services with potential issues and not inspecting services which have improved. This has resulted in a degradation of quality scores across the sector however we remain significantly higher than the sector average.
- The investment we made in Q3 2023 to improve pay and benefits means we continue to see improvements in recruitment, retention and reductions in agency compared to prior periods.
- Fee increases offered for Q2 2024 were an annualised 8.1%, which compares to 5.1% for Q2 2023.
- National living wage confirmed to increase from 1st April 2024 by 9.8% to £11.44. The cost increase will be incorporated into FYE 2025 fee asks in the usual way.
- There are continued closures across the sector. We regularly review our portfolio and hand back services where we can no longer safely and economically deliver a high standard of care.
- We are actively investing in our strategic focus areas and growth and market consolidation opportunities are available.



Company Overview

Voyage Care is the UK's leading specialist provider delivering care in residential care homes and community based support. We support adults and children with learning disabilities, autism, brain injuries and other complex needs to lead more independent and fulfilled lives. Most of the people we support require life-long care and have high acuity needs, assessed as either 'critical' or 'substantial' by local authorities and the NHS.

Our services

Our commitment to quality is demonstrated by our sector-leading quality ratings: we have more good and outstanding rated services than any other provider in the specialist care sector. The specialist care sector is both highly regulated and fragmented. Voyage Care is one of the few larger providers operating exclusively in this sector with proven expertise in supporting people with complex high acuity needs across a range of specialisms.

Voyage Care's person-centred pathway of support includes both residential care and community based support, and our business divisions complement these regulatory and delivery models.

Types of support

We work with the people we support, their support network and commissioner to identify and source the setting that best suits the individual's needs. The people we support can rely on us for safe, flexible and personalised support wherever it is needed.

Residential care is provided in a CQC (England), CI (Scotland) or CIW (Wales) registered care home and may include nursing or respite care. Community based support is provided in a person's own home, which may be in one of our supported living locations, and is managed through one of our regional Domiciliary Care Agencies (DCAs) which are registered with the CQC, CI or CIW. We also provide support for people to access their local community or in day services.

Our specialisms

The people we support are at the centre of everything we do. Everybody's needs are different, so our support is tailored to each individual and underpinned our robust quality governance framework. To ensure we continue to deliver a high standard of specialist care and support that meets people's complex needs, we have successfully developed and deployed specialisms including autism, brain injury rehabilitation, Prader-Willi syndrome, specialist behavioural support, transitional support, mental health and complex nurse-led care at home for both adults and children.



Presentation of financial and other information

Financial data

This Quarterly Report includes the consolidated financial information (unaudited) of Voyage BidCo Limited and its subsidiaries for the three and six month period ended 30 September 2023 ("Q2 2024" and "YTD 2024") and 30 September 2022 ("Q2 2023" and "YTD 2023").

The consolidated financial statements consolidate those of the Company and its subsidiaries. The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards as adopted by the EU (IFRSs), and the Company financial statements have been prepared in accordance with Financial Reporting Standard 101 (FRS101) 'Reduced Disclosure Framework' and the Companies Act 2006.

Other financial measures

In this Quarterly Report, we may present certain non-IFRS measures, including underlying adjusted EBITDA, adjusted EBITDA, underlying adjusted EBITDA margin, cash conversion, adjusted free cash flow, development capex, maintenance capex, IT capex (each, a 'Non-IFRS Metric'), which are not required by, or presented in accordance with IFRS. The terms above are defined within the Glossary of Definitions.

The Non-IFRS Metrics in this Quarterly Report are used by different companies for differing purposes and are often calculated in ways that reflect the particular circumstances of those companies. Caution should be exercised in comparing the Non-IFRS Metrics reported by us to such metrics or other similar metrics as reported by other companies. None of our Non-IFRS Metrics is a measurement of performance under IFRS and those measures should not be considered as an alternative to net income or operating profit determined in accordance with IFRS. The Non-IFRS Metrics do not necessarily indicate whether cash flow will be sufficient or available to meet our cash requirement and may not be indicative of our historical operating results, nor are such measures meant to be predictive of our future results. Our Non-IFRS Metrics have limitations as analytical tools, and should not be considered in isolation.

Adjustments

Certain numerical information and other amounts and percentages presented in this report have been subject to rounding adjustments. Accordingly, in certain instances, the sum of the numbers in a column or a row in tables may not conform exactly to the total figure given for that column or row or the sum of certain numbers presented as a percentage may not conform exactly to the total percentage given.

The abbreviation 'nm' is used in this report in certain instances when a percentage variance produces an erroneous or non-meaningful result.



Management's discussion and analysis of financial condition and results

Key performance indicators

	Q2 2023	Q2 2024	Change	YTD 2023	YTD 2024	Change
Registered care division						
Closing registered capacity (number)	2,061	2,032	(29)	2,061	2,032	(29)
Closing occupancy (number)	1,928	1,883	(45)	1,928	1,883	(45)
Closing occupancy rate %	93.5%	92.7%	(0.9%)	93.5%	92.7%	(0.9%)
Average occupancy (number)	1,911	1,883	(27)	1,906	1,887	(20)
Average occupancy rate %	92.7%	92.5%	(0.2%)	92.5%	92.6%	0.1%
Average weekly fees (LTM)	£1,976	£2,156	£180	£1,976	£2,156	£180
Community based care division						
Closing supported people (number)	1,530	1,423	(107)	1,530	1,423	(107)
Closing direct care hours (number)	103,355	104,904	1,549	103,355	104,904	1,549
Average direct care hours (number)	102,411	105,401	2,990	102,273	105,105	2,832
Average hourly rate (LTM)	£20.06	£21.81	£1.75	£20.06	£21.81	£1.75

Consolidated statement of profit & loss

£ million	Q2 2023	Q2 2024	% Change	YTD 2023	YTD 2024	% Change
Revenue	78.7	86.8	10.3%	155.3	171.4	10.4%
Unit level staff costs	(50.2)	(60.6)	(20.8%)	(99.7)	(120.7)	(21.0%)
Unit level agency costs	(4.6)	(1.8)	60.9%	(8.4)	(4.1)	51.2%
Unit level direct overheads	(7.7)	(8.8)	(13.3%)	(15.4)	(17.1)	(11.2%)
Central overheads	(5.6)	(6.8)	(22.6%)	(11.7)	(13.5)	(14.6%)
Underlying adjusted EBITDA	10.7	8.8	(17.3%)	20.0	16.0	(20.2%)
Non-underlying items	(0.2)	(0.6)	nm	(0.4)	(1.2)	nm
Adjusted EBITDA	10.5	8.2	(21.6%)	19.6	14.8	(24.8%)
Depreciation & impairment	(4.1)	(4.3)	(4.7%)	(8.0)	(8.2)	(2.9%)
Profit on disposal of non-current assets	0.1	0.2	nm	0.9	0.3	(66.7%)
Amortisation of intangible assets	(0.5)	(0.6)	(23.8%)	(1.1)	(1.4)	(26.3%)
Operating profit	6.0	3.5	(41.3%)	11.4	5.4	(52.8%)
Finance income	0.0	0.1	nm	0.1	0.2	nm
Finance expense	(4.3)	(4.4)	(2.0%)	(8.7)	(8.8)	(1.4%)
Profit/(Loss) before taxation	1.7	(8.0)	nm	2.8	(3.2)	nm
Taxation	0.5	(0.5)	nm	(0.4)	(8.0)	nm
Profit/(Loss) for the period	2.2	(1.3)	nm	2.4	(4.0)	nm
Other financial metrics						
Underlying adjusted unit EBITDA	16.2	15.7	(3.6%)	31.8	29.4	(7.3%)
Underlying adjusted unit EBITDA margin %	20.6%	18.1%	(2.5%)	20.5%	17.2%	(3.3%)
Underlying adjusted EBITDA margin %	13.6%	10.1%	(3.5%)	12.9%	9.3%	(3.6%)



Revenue

Revenue represents total fees receivable from local authorities and NHS customers for services provided to the people we support.

- Q2 2024 revenue increased by £8.1 million, or 10.3% to £86.8 million from £78.7 million for Q2 2023, primarily due to fee increases (£8.1 million or 10.3%).
- YTD 2024 revenue increased by £16.1 million, or 10.4% to £171.4 million from £155.3 million for YTD 2023, primarily due to fee increases (£14.8 million or 9.5%) and like-for-like growth (1.3 million or 0.9%) which was partially offset lower Registered occupancy.

Revenue by division

	Q2 2023	Q2 2024	% Change	YTD 2023	YTD 2024	% Change
Registered care division	51.6	56.1	8.8%	101.5	110.6	8.9%
Community based care division	27.2	30.7	13.0%	53.8	60.8	13.0%
Total Revenue	78.7	86.8	10.3%	155.3	171.4	10.4%

- Q2 2024 Registered revenue increased by £4.5 million, or 8.8% due to fee increases, partially offset by lower occupancy.
- YTD 2024 Registered revenue increased by £9.1 million, or 8.9% due to fee increases, partially offset by lower occupancy.
- Q2 2024 Community revenue increased by £3.5 million, or 13.0% to £30.7 million from £27.2 million for Q2 2023 due to fee increases and an increase in the number of hours of care provided.
- YTD 2024 Community revenue increased by £7.0 million or 13.0% to £60.8 million from £53.8 million due to fee increases and an increase in the number of hours of care provided.

Unit level staff costs and agency costs

Staff costs consist of wages, salaries and employee benefits, employers' national insurance, pension costs and other costs such as statutory sick pay.

- Total unit level staff and agency costs for Q2 2024 increased by £7.6 million, or 14.0% to £62.4 million (which represented 71.9% of revenue) from £54.8 million (which represented 69.5% of revenue) for Q2 2023, primarily due to annual wage uplifts driven by the National Living Wage increase and the pay and benefits investment which commenced 1st November 2022. This was partially offset by lower agency usage with agency hours accounting for 2.4% of direct care hours in Q2 2024 compared with 5.7% in Q2 2023.
 - Staff costs for Q2 2024 increased by £10.4 million, or 20.8% to £60.6 million from £50.2 million for Q2 2023.
 - o Agency costs for Q2 2024 decreased by £2.8 million to £1.8 million from £4.6 million for Q2 2023.



- Total unit level staff and agency costs for YTD 2024 increased by £16.7 million, or 15.4% to £124.8 million (which represented 72.8% of revenue) from £108.1 million (which represented 69.6% of revenue) for YTD 2023, primarily due to annual wage uplifts driven by the National Living Wage increase and the pay and benefits investment. Agency usage decreased with agency hours accounting for 2.5% of direct care hours compared with 5.2% YTD 2023.
 - Staff costs for YTD 2024 increased by £21.0 million, or 21.0% to £120.7 million from £99.7 million for YTD 2023 due primarily to annual wage uplifts along with additional worked hours replacing reduced agency spend.
 - Agency costs for YTD 2024 decreased by £4.3 million to £4.1 million from £8.4 million for YTD 2023 due to increased availability of permanent staff.

Unit Level Direct Overheads

Unit level direct overheads include direct costs incurred in operating services on a day-to-day basis, including home provisions (e.g. food, etc.), day care activities, registration fees and therapists particularly for those people we support with acquired brain injuries, lease rentals and other external charges which consist of indirect costs incurred in running and maintaining services, Local Authority rates, council tax, repairs, utilities, training and professional fees.

- Q2 2024 unit level direct overheads increased by £1.1 million, or 13.3% to £8.8 million from £7.7 million for Q2 2023. This was primarily due to inflationary cost increases, primarily utility costs, and for which we are seeking reimbursement through fee increase requests.
- YTD 2024 unit level direct overheads increased by £1.7 million, or 11.2% to £17.1 million from £15.4 million for YTD 2023. This was primarily due to inflationary cost increases, primarily utility costs, and for which we are seeking reimbursement through fee increase requests.

Central Overheads

Central overheads comprise expenditure in relation to the Group's head office function who support the running of the business and therefore indirectly support the delivery of care and support.

- Q2 2024 central overheads increased by £1.2 million, or 22.6% to £6.8 million (7.9% of revenue) from £5.6 million (7.1% of revenue) for Q2 2023, this is primarily due to planned inflationary pay awards averaging 5% from 1st April and increased professional fee's relating primarily to I.T. licencing costs.
- YTD 2024 central overheads increased by £1.8 million, or 14.6% to £13.5 million (7.9% of revenue) from £11.7 million (7.6% of revenue) for YTD 2023, this is primarily due to planned inflationary pay awards and increased professional fee's relating primarily to I.T. licencing costs.

Underlying adjusted EBITDA

Underlying adjusted EBITDA is not a recognised performance measure under IFRS and may not be directly comparable with similar measures used by other companies.

- Q2 2024 underlying adjusted EBITDA decreased by £1.9 million, or 17.3% to £8.8 million from £10.7 million for O2 2023.
- YTD 2024 underlying adjusted EBITDA decreased by £4.0 million, or 20.2% to £16.0 million from £20.0 million for YTD 2023.



	Q2 2023	Q2 2024	% Change	YTD 2023	YTD 2024	% Change
Registered care division	8.7	6.9	(20.8%)	16.3	12.6	(22.3%)
Community based care division	1.9	1.9	(1.1%)	3.7	3.3	(10.7%)
Total underlying adjusted EBITDA	10.7	8.8	(17.3%)	20.0	16.0	(20.2%)

- Registered underlying adjusted EBITDA reduced in the quarter primarily due to increased utility costs and additional staffing costs not yet being offset by fee increases due to timing.
- YTD 2024 Registered underlying adjusted EBITDA reduced compared to YTD 2023 primarily due to additional staffing costs not yet being offset by fee increases due to timing and increased utility costs.
- Community underlying adjusted EBITDA remained broadly the same in the quarter, due primarily to reduced agency spend being offset by inflationary increases in non-pay costs.
- YTD 2024 Community underlying adjusted EBITDA reduced compared to YTD 2023 primarily due reduced agency spend being offset by inflationary increases in non-pay costs.

Non-underlying items

Non-underlying items include certain one-off cash and non-cash charges which are non-recurring.

- Q2 2024 non-underlying items were £0.6 million (Q2 2023: £0.2 million) and were primarily related to share-based payments, restructuring costs and project costs.
- YTD 2024 non-underlying items were £1.2 million (YTD 2023: £0.4 million). YTD 2024 non-underlying items related primarily to share-based payments, restructuring costs and project costs.

Adjusted EBITDA

Adjusted EBITDA is not a recognised performance measure under IFRS and may not be directly comparable with similar measures used by other companies.

- Q2 2024 adjusted EBITDA after non-underlying items decreased by £2.3 million, or 21.6% to £8.2 million from £10.5 million for Q2 2023.
- YTD 2024 adjusted EBITDA after non-underlying items decreased by £4.8 million, or 24.8% to £14.8 million from £19.6 million for YTD 2023.

Depreciation and Impairment of property, plant and equipment

Depreciation and impairment of property, plant and equipment comprises the write-off of the cost of property, plant and equipment to their residual value over their estimated useful life. Non-current assets once classified as held for sale are not depreciated or amortised, and are stated at the lower of previous carrying value and fair value.

- Q2 2024 depreciation and impairment of property plant and equipment was £4.3 million (Q2 2023: £4.1 million).
- YTD 2024 depreciation and impairment of property plant and equipment was £8.2 million (YTD 2023: £8.0 million).



Profit on disposal of non-current assets

Profit on disposal of non-current assets represents the difference between the net disposal proceeds received and the net book value of non-current assets at the time of disposal.

- For Q2 2024 the profit on the disposal of non-current assets was £0.2 million (Q2 2023: £0.1 million).
- For YTD 2024 the profit on the disposal of non-current assets was £0.3 million (YTD 2023: £0.9 million).

Amortisation of intangible assets

Intangible assets with finite useful lives that are acquired separately or in a business combination, or internally developed computer software, are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The carrying amounts of intangible assets are reviewed annually to determine whether the assets have suffered an impairment loss.

- Q2 2024 amortisation of intangible assets was £0.6 million (Q2 2023: £0.5 million).
- YTD 2024 amortisation of intangible assets was £1.4 million (YTD 2023: £1.1 million).

Operating profit

Operating profit consists of earnings before interest and taxation.

- Q2 2024 operating profit decreased by £2.5 million or 41.3% to £3.5 million from £6.0 million in Q2 2023.
- YTD 2024 operating profit decreased by £6.0 million or 52.8% to £5.4 million from £11.4 million in YTD 2023.

Finance income

Finance income consists of interest received on current account and deposit account balances.

- Q2 2024 interest receivable and other income was £0.1 million (Q2 2023: £nil).
- YTD 2024 interest receivable and other income was £0.2 million (YTD 2023: £0.1 million).

Finance expenses

Finance expenses primarily consist of interest payable and fees relating to the Senior Secured Notes (2017 and 2022) and Second Lien Notes (2017), as well as other finance costs including the interest on the Revolving Credit Facility (RCF) and unwinding of IFRS 16 lease liabilities.

- Q2 2024 interest payable and similar charges on the senior secured notes and RCF increased by £0.1 million to £4.4 million from £4.3 million for Q2 2023.
- YTD 2024 interest payable and similar charges on bank loans increased by £0.1 million to £8.8 million from £8.7 million for YTD 2023.

Profit/(Loss) before taxation

Profit before taxation is the result of the statement of profit and loss before provision for taxation.

- Q2 2024 profit before taxation decreased by £2.5 million showing a loss of £0.8 million compared to a profit
 of £1.7 million for Q2 2023.
- YTD 2024 profit before taxation decreased by £6.0 million showing a loss of £3.2 million compared to a profit
 of £2.8 million for YTD 2023.



Taxation

Taxation is based on the profit or loss for the year and takes into account deferred taxation movements.

- For Q2 2024 a taxation charge of £0.5 million was recognised, an increase of £1.0 million from Q2 2023 which was a credit of £0.5 million.
- For YTD 2024 a taxation charge of £0.8 million was recognised, an increase of £0.4 million from YTD 2023 which was a charge of £0.4 million.

Profit for the period

Profit for the period represents the result of the statement of profit and loss after provision for taxation.

- Q2 2024 profit for the period decreased by £3.5 million to a loss of £1.3 million from a £2.2 million profit for Q2 2023.
- YTD 2024 profit for the period decreased by £6.4 million to a loss of £4.0 million from a £2.4 million profit for YTD 2023.



Consolidated statement of cash flow

£ million	Q2 2023	Q2 2024	% Change	YTD 2023	YTD 2024	% Change
Underlying adjusted EBITDA	10.7	8.8	(17.8%)	20.0	16.0	(20.0%)
			,			•
Maintenance capex	(3.6)	(3.1)	13.9%	(7.3)	(5.5)	24.7%
IT capex	(8.0)	(0.7)	12.5%	(1.3)	(1.5)	(15.4%)
Adjusted free cash flow	6.3	5.1	(19.0%)	11.4	9.0	(21.1%)
Cash conversion %	58.8%	57.4%	(1.4%)	56.9%	56.4%	(0.4%)
Non-underlying items (1)	(0.2)	(0.6)	nm	(0.4)	(1.2)	nm
Working Capital	0.6	1.1	83.3%	(6.3)	(0.4)	93.7%
Interest	(7.8)	(7.5)	3.8%	(8.0)	(7.6)	5.0%
Taxation	0.3	0.0	nm	0.3	0.1	66.7%
FCF before dev. Capex, acquisitions and financing	(0.7)	(1.9)	nm	(2.9)	(0.1)	96.6%
Development capex (2)	(1.5)	(1.5)	0.0%	(2.2)	(3.0)	(36.4%)
Acquisition (3)	(4.2)	0.0	nm	(4.2)	0.0	nm
Proceeds from sale	0.1	1.1	nm	1.8	1.2	(33.3%)
FCF before financing	(6.4)	(2.3)	64.1%	(7.5)	(1.9)	74.7%
Property and vehicle lease payments (IFRS16)	(1.4)	(1.3)	7.1%	(2.3)	(2.4)	(4.3%)
Net cash flow used in financing activities	5.0	0.0	nm	4.0	3.0	(25.0%)
Movement in cash for the period	(2.7)	(3.6)	(33.3%)	(5.8)	(1.3)	77.6%
Opening cash and cash equivalents	21.0	17.7	(15.7%)	24.1	15.5	(35.7%)
Closing cash and cash equivalents	18.3	14.2	(22.4%)	18.3	14.2	(22.4%)
Undrawn RCF as at 30 September 2023	45.0	45.0	0.0%	45.0	45.0	(0.0%)
Total liquidity	63.3	59.2	(6.5%)	63.3	59.2	(6.5%)

- (1) Excludes cash flows in relation to acquisition integration costs
- (2) Net of disposal proceeds and includes development capital expenditure and capital expenditure with respect to supporting our head office function. Excludes cash flows in relation to acquisition capital expenditure
- (3) Includes net overdraft acquired with subsidiaries where applicable

Maintenance Capex

- Q2 2024 maintenance capex decreased by £0.5 million to £3.1 million from £3.6 million for Q2 2023 due to planned improvements in spend efficiency.
- YTD 2024 maintenance capex decreased by £1.8 million to £5.5 million from £7.3 million for YTD 2023 due to planned improvements in spend efficiency.

IT Capex

- Q2 2024 IT capex increased by £0.1m to £0.8m from £0.7 million for Q2 2023.
- YTD 2024 IT capex increased by £0.2 million to £1.5 million from £1.3 million for YTD 2023 due to increased hardware requirements as a result of higher staffing levels.

Adjusted free cash flow

- Q2 2024 adjusted free cash flow reduced by £1.2 million, or 19.0% to £5.1 million from £6.3 million for Q2 2023 primarily due to a reduction in EBITDA.
- YTD 2024 adjusted free cash flow reduced by £2.4 million, or 21.1% to £9.0 million from £11.4 million for YTD 2023 primarily due to a reduction in EBITDA, partially offset by reduced Maintenance Capex spend.



Non-underlying items

- Q2 2024 non-underlying items increased by £0.4 million to £0.6 million from £0.2 million when compared with Q2 2023.
- YTD 2024 non-underlying items increased by £0.8 million to £1.2 million from £0.4 million when compared with YTD 2023.

Working capital

- Q2 2024 working capital movement was an inflow of £1.1 million which compares to an inflow of £0.6 million for Q2 2023.
- YTD 2024 working capital movement was an outflow of £0.4 million which compares to an outflow of £6.3 million for YTD 2023. The year-on-year movement was due to the timing of supplier payments at the FYE 2023 year end and further enhancements to our Accounts Receivable processes.

Interest

- Q2 2024 interest payable decreased by £0.3 million to £7.5 million from £7.8 million for Q2 2023.
- YTD 2024 interest payable decreased by £0.4 million to £7.6 million from £8.0 million when compared to YTD 2023. This reduction is primarily due to Q2 2023's Senior Secured Notes interest payment incorporating an additional amount for the timing of when the Bonds were issued in February 2022.

Taxation

- For Q2 2024 there was no tax charge in relation to corporation tax payments made on account (Q2 2023: £0.3 million receipt).
- For YTD 2024 had receipts of £0.1 million in relation to corporation tax payments made on account (YTD 2023: £0.3 million receipts).

Free Cash Flow before Development Capex, Acquisitions and Financing

- Q2 2024 Free Cash Flow before Development Capex, Acquisitions and Financing decreased by £1.2 million to an outflow of £1.9 million from £0.7 million outflow in Q2 2023, primarily due to a reduction in EBITDA.
- YTD 2024 Free Cash Flow before Development Capex, Acquisitions and Financing increased by £2.8 million to an outflow of £0.1 million from a £2.9 million outflow in YTD 2023, primarily due to a favourable working capital movement being partially offset by a reduction in EBITDA and an increase in Non-underlying items.

Development Capex

Development Capex primarily comprises build costs and other professional expenses in connection with new builds, conversions of existing properties, and the purchase of motor vehicles. Maintenance capital expenditure (which is recorded separately) primarily comprises purchases of new replacement equipment and fixtures. Our future capital (development) expenditure amounts will be discretionary, and we may adjust in any period according to our strategy to continue to selectively expand capacity and evaluate opportunities that enhance our profitability.

- Q2 2024 development capital expenditure was the same as Q2 2023 at £1.5 million.
- YTD 2024 development capital expenditure increased by £0.8 million to £3.0 million compared to £2.2 million in YTD 2023.

Acquisition

- For Q2 2024 expenditure on Acquisitions was £nil compared with a £4.2 million outflow in Q2 2023 which
 included the trade and assets acquisition of several Registered services and Community Based Care packages
 from 'The Disabilities Trust'.
- For YTD 2024 expenditure on Acquisitions was £nil compared with a £4.2 million outflow in YTD 2023, which included the trade and assets acquisition of several Registered services and Community Based Care packages from 'The Disabilities Trust'.



Proceeds from sale

- For Q2 2024 there was £1.1 million cash inflow from proceeds from sale of surplus property (Q2 2023: £0.1 million).
- For YTD 2024 there was £1.2 million cash inflow from proceeds from sale of surplus property (YTD 2023: £1.8 million)

Property and vehicle lease payments

- During Q2 2024 we made £1.3 million of total lease payments under IFRS16 which was £0.1 million less than Q2 2023.
- During YTD 2024 we made £2.4 million of total lease payments under IFRS16 which was £0.1 million more than YTD 2023.

Net cash flow used in financing activities

- Q2 2024 net cash flow used in financing activities was £nil compared to an inflow of £5.0 million for Q2 2023. The movement compared with prior year was due to £5.0 million of the RCF being drawn in Q2 2023.
- YTD 2024 net cash flow used in financing activities was an inflow of £3.0 million, compared to an inflow of £4.0 million for YTD 2023. The movement compared with prior year was due to a reduced draw down of the RCF by £2.0 million YTD 2024 partially offset by £1.0 million payment of transaction costs YTD 2023.

Movement in cash for the period

- Q2 2024 movement in cash for the period was a £3.6 million outflow, compared to £2.7 million outflow for Q2 2023.
- YTD 2024 movement in cash for the period was a £1.3 million outflow, compared to £5.8 million outflow for YTD 2023.



Balance Sheet

				%
£ million	Q2 2023	Q2 2024	Change	Change
				_
Non-current assets	432.6	429.0	(3.5)	(0.8%)
Current assets				
Trade and other receivables	39.2	40.2	0.9	2.6%
Corporation tax receivable	1.2	2.1	0.9	75.0%
Cash and cash equivalents	18.3	14.2	(4.1)	(22.4%)
Assets classified as held for sale	0.0	0.5	0.5	nm
Total assets	491.2	486.0	(5.3)	(1.1%)
Non-current liabilities				
Loans and borrowings	256.7	257.1	(0.4)	(0.2%)
Tax liabilities	15.6	17.7	(2.1)	(13.5%)
Employee benefits	0.2	0.1	0.1	50.0%
Provisions	1.0	1.1	(0.1)	(10.0%)
Current liabilities	70.6	75.6	(5.0)	(7.1%)
Equity	147.1	134.4	12.7	8.6%
Total equity and liabilities	491.2	486.0	5.3	1.1%



Debt and leverage

At 30 September 2023 and 30 September 2022, our cash balances were £11.5 million and £15.9 million, respectively.

Contractual obligations

The following table summarises our material contractual obligations at 30 September 2023, showing the total principal amount payable and excluding any future interest payments. Following the refinancing completed on 3rd February 2022, the Senior Secured Notes and the Second Lien Notes were replaced by £250m Senior Secured Notes, which are due 2027.

£ million	0-1 year	1-2 years	2 years or more	Total
Senior Secured Notes (1)	-	-	250.0	250.0
Revolving Credit Facility	5.0	-	-	5.0
Total	5.0	0.0	250.0	255.0

⁽¹⁾ Represents the aggregate principal amount of the Senior Secured Notes as at 30 September 2023

Net debt and leverage

Note that net debt and leverage are calculated as defined in the Offering Memorandum for the £250m 5 7/8% Senior Secure Notes due February 2027.

	As at and for the twelve months ended			
£ million	30-Sep-22	30-Sep-23		
Underlying Adjusted EBITDA	45.1	34.9		
Estimated full year impact of recent acquisitions	0.2	0.0		
Pro forma underlying adjusted EBITDA	45.3	34.9		
Senior secured net debt:				
Senior secured notes	250.0	250.0		
Second lien notes	0.0	0.0		
Revolving credit facility	5.0	5.0		
Gross debt	255.0	255.0		
Cash	(15.9)	(11.5)		
Secured net debt	239.1	243.5		
IFRS 16 lease liability	16.3	16.0		
Net debt including IFRS 16 lease liability	255.4	259.6		
Ratio of secured net debt to pro forma Underlying Adjusted EBITDA	5.3x	7.0x		
Ratio of net debt to pro forma Underlying Adjusted EBITDA	5.6x	7.4x		



Property Analysis (Open services)

At 30 September 2023 the number of freehold properties held was 263, which was a decrease of 3 compared to September 2022. The net book value of the freehold properties was £320.5 million.

We have reduced our provision of Registered division places by 28 since September 2022 mainly due to closures resulting from portfolio reviews.

We have decreased our provision of Community division supported living places by 24 since 30 September 2022 whilst reducing the number of properties by 17.

In our Registered care division on 30 September 2023, freehold properties made up 88.9% of capacity whereas in Community based care, freehold properties made up 7.4% of capacity. This in line with our strategy to utilise 3rd party capital to invest in property and capacity to drive Community based care growth.

30 September 2023	Registered		Community		Daycare		Total	DCA ⁽⁴⁾
	#	Capacity	#	Capacity	#	#	Capacity	#
Freehold	235	1,806	27	97	1	263	1,903	6
Leasehold/Rental (1)	30	217	3	10	7	40	227	31
3rd Party Owned (2)	3	9	280	1,201		283	1,210	4
Totals	268	2,032	310	1,308	8	586	3,340	41
Freehold NBV (£m) (3)		310.7		7.9	2.0		320.5	

30 September 2022	Re	egistered	gistered Con		Community Daycare		Total		
	#	Capacity	#	Capacity	#	#	Capacity	#	
Freehold	238	1,831	27	98	1	266	1,929	6	
Leasehold/Rental (1)	31	220	3	10	7	41	230	32	
3rd Party Owned (2)	3	9	297	1,224	0	300	1,233	3	
Totals	272	2,060	327	1,332	8	607	3,392	41	

Movement	R	egistered	stered Community		Daycare	Total		DCA ⁽⁴⁾
	#	Capacity	#	Capacity	#	#	Capacity	#
Freehold	(3)	(25)	0	(1)	0	(3)	(26)	0
Leasehold/Rental (1)	(1)	(3)		0		(1)	(3)	(1)
3rd Party Owned (2)	0	0	(17)	(23)	0	(17)	(23)	1
Totals	(4)	(28)	(17)	(24)	0	(21)	(52)	0

- (1) Leasehold/Rental includes properties which are on a long term lease and properties on short term rental which have been obtained to support immediate commissioner requirements.
- (2) 3rd Party owned Supported Living properties are leased to a Registered Provider such as a Housing Association and then rented to the people we support. Rent and maintenance are usually covered by Housing Benefit claimed by the people we support.
- (3) Freehold NBV is not separately shown under DCA, as the Freehold 'DCA' offices often operate from Freehold 'Community' Properties. Freehold NBV excludes assets held for sale and leasehold, encumbered and third party properties.
- (4) Total Freehold capacity excludes Freehold DCAs as these offices operate from Freehold 'Community' Properties.



Glossary of Definitions

Non IFRS and other financial measures

- "Underlying adjusted EBITDA" means profit / (loss) for the period as adjusted for taxation, finance expense, amortisation of intangible assets, profit / (loss) on disposal of non-current assets, depreciation and impairment of property and the effects of certain items considered to be non-underlying;
- "Adjusted EBITDA" means Underlying adjusted EBITDA prior to adjustments for the effects of non-underlying items;
- "Underlying adjusted EBITDA margin" means Underlying adjusted EBITDA divided by revenue;
- "Cash conversion" means Underlying adjusted EBITDA less Maintenance CAPEX and IT CAPEX, divided by Underlying adjusted EBITDA;
- "Adjusted free cash flow" means Underlying adjusted EBITDA less Maintenance CAPEX and IT CAPEX;
- "Total CAPEX" means the sum of Development CAPEX, Maintenance CAPEX and IT CAPEX;
- "Development CAPEX" means build costs and other professional expenses in connection with new builds and
 conversions of existing properties, net of disposal proceeds, including development capital expenditure and
 capital expenditure with respect to supporting our head office function and excluding cash flows in relation
 to acquisition capital expenditure. Development CAPEX also includes costs in connection with the acquisition
 of property which we originally lease for our operations and where we later agree to acquire the property
 from the lessor as well as the purchase of motor vehicles;
- "Maintenance CAPEX" means service-related routine capital expenditure and non service-related capital
 expenditure with respect to supporting our head office function and includes purchases of new replacement
 equipment and fixtures;
- "IT CAPEX" means service-related routine capital expenditure and non service-related capital expenditure with respect to software and hardware used for the operations of our Group.

Operating expenses used to track performance and liquidity

- "Unit level staff costs" comprise expenditure in relation to the Group's employees who deliver direct care and support to the people we support.
- "Unit level agency costs" comprise expenditure in relation to third-party staffing agencies who deliver direct care and support to the people we support.
- "Unit level direct overheads" comprise supplementary expenditure required to deliver the care and support to the people we support (direct costs to run the Group's services).
- "Central overheads" comprise expenditure in relation to the Group's head office function who support the running of the business and therefore indirectly support the delivery of care and support.
- "Depreciation and impairment of property, plant and equipment" comprises the write off of property, plant and equipment to their residual value over their estimated useful life.
- "Profit/(loss) on disposal of non-current assets" comprise the difference between the net disposal proceeds received and the net book value of non-current assets at the time of disposal.



 "Amortisation of intangible assets" comprises the write off of intangible assets to their residual value over their estimated useful life.

Pro forma financial measures

- "Pro Forma Underlying Adjusted EBITDA" means Underlying Adjusted EBITDA, as adjusted to give effect to the full year impact of the Underlying Adjusted EBITDA contribution of (a) our recent acquisitions, (b) the implementation of a new procurement system and (c) cost optimisations with respect to DCAs, in each case as if they had occurred or been fully implemented on 1 October 2020.
- "Pro Forma Cash" means total cash and cash equivalents as at 31 December 2021, as adjusted to give effect to the Transactions and cash used in connection with the Acquisition. See "Use of proceeds" and "Capitalisation".
- "Pro Forma Net Debt" means loans and borrowings (including lease liabilities), as adjusted to give effect to the Transactions, less Pro Forma Cash.

Other operating data

- "Registered capacity" our results of operations are impacted by the number of beds at certain locations as bed capacity determines the maximum number of people that can be cared for in our Registered Care Division. Registered capacity is the average number of available beds for the relevant period unless otherwise stated.
- "Occupancy" occupancy represents the average number of individuals that we provide care to in our Registered Care Division for the relevant period unless otherwise stated.
- "Occupancy rate" occupancy rate represents the percentage of the registered capacity occupied in our Registered Care Division at the end of the relevant period unless otherwise stated.
- "Supported people" our results of operations are impacted by the number of people supported in our Community Based Care Division. The number of people supported in our Community Based Care Division is presented as the average placements for the relevant period unless otherwise stated.
- "Direct care hours" direct care hours presented represent the weekly direct care hours delivered in our Community Based Care Division, including supported living, Children's Complex Care, day care and outreach placements, at the end of the relevant period unless otherwise stated.
- "Fee rates" fee rates depend on the service that is being provided and the funder that is paying for the care package and is dependent on the nature of the pricing agreement in place.
- "Average weekly fees" fee rates for our Registered Care Division refer to the average weekly fees in a given period.
- "Average hourly rates" fee rates for our Community Based Care Division refer to average hourly rates per direct hour charged to a funder in a given period.



Condensed Consolidated Financial Statements (unaudited)

For the 3 and 6 month period ended 30 September 2023

Registered Number: 05752534





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Voyage BidCo Limited Condensed Consolidated Statement of Profit and Loss (unaudited) For the 3 month period ended 30 September 2023



		3 months ended 30			3 months ended 30			
		September 2023			September 2022			
	ι	Jnderlying (nderlying Non- Total underlying items (2)		Underlying	Non- underlying items (2)	Total	
	Notes	£000	£000	£000	£000	£000	£000	
Revenue		86,830	-	86,830	78,736	-	78,736	
Operating expenses	5	(82,727)	(579)	(83,306)	(72,589)	(158)	(72,747)	
Adjusted EBITDA (1)		8,811	(579)	8,232	10,652	(158)	10,494	
Depreciation and impairment	of	(4,318)	-	(4,318)	(4,125)	-	(4,125)	
property, plant and equipmen	t							
Profit on disposal of assets		194	-	194	92	-	92	
Amortisation of intangible asse	ets	(584)	-	(584)	(472)	-	(472)	
Operating profit	-	4,103	(579)	3,524	6,147	(158)	5,989	
Finance income	6	130	-	130	40	-	40	
Finance expense	7	(4,432)	-	(4,432)	(4,344)	-	(4,344)	
(Loss) / profit before taxation		(199)	(579)	(778)	1,843	(158)	1,685	
Taxation	8	(515)	22	(493)	520	30	550	
(Loss) / profit for the period from continuing operations	_	(714)	(557)	(1,271)	2,363	(128)	2,235	
(Loss) / profit attributable to equity holders of the parent	_	(714)	(557)	(1,271)	2,363	(128)	2,235	

⁽¹⁾ Adjusted EBITDA represents earnings before interest, tax, depreciation, amortisation, impairments and profit / (loss) on disposal of assets.

⁽²⁾ Further breakdown of non-underlying items analysed in note 4.

Voyage BidCo Limited Condensed Consolidated Statement of Profit and Loss (unaudited) continued For the 6 month period ended 30 September 2023



		6 months ended 30 September 2023			6 months ended 30 September 2022			
		Underlying	Non- underlying items (2)	Total	Underlying	Non- underlying items (2)	Total	
	Notes	£000	£000	£000	£000	£000	£000	
Continuing operations								
Revenue		171,353	-	171,353	155,259	-	155,259	
Operating expenses	5	(164,631)	(1,352)	(165,983)	(143,517)	(364)	(143,881)	
Adjusted EBITDA (1)		15,976	(1,210)	14,766	20,005	(364)	19,641	
Depreciation and impairment of	of	(8,107)	(142)	(8,249)	(8,016)	-	(8,016)	
property, plant and equipment	:							
Profit on disposal of assets		256	-	256	864	-	864	
Amortisation of intangible asse	ets	(1,403)	-	(1,403)	(1,111)	-	(1,111)	
Operating profit	-	6,722	(1,352)	5,370	11,742	(364)	11,378	
Finance income	6	214	-	214	70	-	70	
Finance expense	7	(8,798)	-	(8,798)	(8,674)	-	(8,674)	
(Loss) / profit before taxation	-	(1,862)	(1,352)	(3,214)	3,138	(364)	2,774	
Taxation	8	(898)	84	(814)	(475)	69	(406)	
(Loss) / profit for the period from continuing operations	-	(2,760)	(1,268)	(4,028)	2,663	(295)	2,368	
(Loss) / profit attributable to equity holders of the parent	-	(2,760)	(1,268)	(4,028)	2,663	(295)	2,368	

⁽¹⁾ Adjusted EBITDA represents earnings before interest, tax, depreciation, amortisation, impairments and profit / (loss) on disposal of assets.

⁽²⁾ Further breakdown of non-underlying items analysed in note 4.

Voyage BidCo Limited Condensed Consolidated Statement of Other Comprehensive Income (unaudited) For the 3 and 6 month period ended 30 September 2023



	3 months ended 30 September 2023 £000	3 months ended 30 September 2022 £000
(Loss) / profit for the period	(1,271)	2,235
Items that will not be reclassified to profit and loss Other comprehensive income	-	-
Total comprehensive (expense) / income attributable to equity holders of the parent for the financial period	(1,271)	2,235
	6 months ended 30 September 2023 £000	6 months ended 30 September 2022 £000
(Loss) / profit for the period	(4,028)	2,368
Items that will not be reclassified to profit and loss Other comprehensive income	-	-
Total comprehensive (expense) / income attributable to equity holders of the parent for the financial period	(4,028)	2,368

Voyage BidCo Limited Condensed Consolidated Statement of Financial Position (unaudited) At 30 September 2023



	Notes	30 Septemb £000	ber 2023 £000	30 Septem £000	ber 2022 £000	31 Marc £000	h 2023 £000
Non-current assets							
Goodwill	9	49,256		50,150		49,256	
Intangible assets	10	6,587		4,094		7,229	
Property, plant and equipment	11	373,190		378,325		372,135	
		_	429,033	_	432,569	-	428,620
Current assets							
Trade and other receivables		40,150		39,224		34,133	
Corporation tax receivable		2,094		1,150		2,672	
Cash and cash equivalents		14,178		18,281		15,488	
		56,422		58,655		52,293	
Assets classified as held for sale	12	497		-		-	
		=	56,919	=	58,655	-	52,293
Total assets		- -	485,952	- -	491,224		480,913
Current liabilities							
Loans and borrowings	13	9,157		8,556		6,336	
Trade and other payables		46,550		39,674		42,907	
Accruals and deferred income		19,237		21,742		17,008	
Provisions	14	638		625		638	
		_	75,582	-	70,597	-	66,889
Non-current liabilities							
Loans and borrowings	13	257,087		256,713		256,962	
Tax liabilities		17,664		15,568		17,363	
Provisions	14	1,105		1,021		1,107	
Employee benefits		131		228		181	
		_	275,987	-	273,530	-	275,613
Total liabilities		-	351,569	- -	344,127	-	342,502
Net assets		-	134,383	- -	147,097		138,411

Voyage BidCo Limited Condensed Consolidated Statement of Financial Position (unaudited) - continued At 30 September 2023



	Notes	30 Septeml £000	ber 2023 £000	30 Septem	ber 2022 £000	31 Marcl £000	h 2023 £000
Equity Capital and reserves							
Issued share capital		-		-		-	
Share premium		252,872		252,872		252,872	
Retained earnings		(118,489)		(105,775)		(114,461)	
Total equity attributable to equity holders of the parent	y	_	134,383	_	147,097	_	138,411

Company registered no. 05752534

Voyage BidCo Limited Condensed Consolidated Statement of Changes in Equity (unaudited) For the 3 month period ended 30 September 2023



Group	Issued share capital £000	Share premium £000	Retained earnings £000	Total parent equity £000
At 1 July 2023	-	252,872	(117,218)	135,654
Total comprehensive income for the period				
Loss for the period	-	-	(1,271)	(1,271)
Other comprehensive income		-		-
Total comprehensive expense for the period	-	-	(1,271)	(1,271)
At 30 September 2023	-	252,872	(118,489)	134,383

For the 3 month period ended 30 September 2022

Group	Issued share capital £000	Share premium £000	Retained earnings £000	Total parent equity £000
At 1 July 2022		252,872	(108,010)	144,862
Total comprehensive income for the period				
Profit for the period	-	-	2,235	2,235
Other comprehensive income	-	-	-	-
Total comprehensive income for the period	-	-	2,235	2,235
At 30 September 2022		252,872	(105,775)	147,097

Voyage BidCo Limited Condensed Consolidated Statement of Changes in Equity (unaudited) - continued For the 6 month period ended 30 September 2023



Group	Issued share capital £000	Share premium £000	Retained earnings £000	Total parent equity £000
At 1 April 2023	-	252,872	(114,461)	138,411
Total comprehensive income for the period				
Loss for the period	-	-	(4,028)	(4,028)
Other comprehensive income				-
Total comprehensive expense for the period	-	-	(4,028)	(4,028)
At 30 September 2023		252,872	(118,489)	134,383

For the 6 month period ended 30 September 2022

Group	Issued share capital £000	Share premium £000	Retained earnings £000	Total parent equity £000
At 1 April 2022	-	252,872	(108,143)	144,729
Total comprehensive income for the period				
Profit for the period	-	-	2,368	2,368
Other comprehensive income	-	-	-	-
Total comprehensive income for the period	-	-	2,368	2,368
At 30 September 2022		252,872	(105,775)	147,097

Voyage BidCo Limited Condensed Consolidated Statement of Cash Flow (unaudited) For the 3 and 6 month period ended 30 September 2023



	3 months ended 30	3 months ended 30	6 months ended 30	6 months ended 30
	September	September	September	September
	2023	2022	2023	2022
	£000	£000	£000	£000
Cash flows from operating activities				
(Loss) / profit for the period	(1,271)	2,235	(4,028)	2,368
Adjustments for:				
Depreciation and impairment of property,	4,318	4,125	8,249	8,016
plant and equipment				
Profit on disposal of non-current assets	(194)	(92)	(256)	(864)
Amortisation of intangible assets	584	472	1,403	1,111
Finance income	(130)	(40)	(214)	(70)
Finance expense	4,432	4,344	8,798	8,674
Taxation	493	(550)	814	406
Movements in working capital:				
Decrease / (increase) in trade and other receivables	663	(283)	(6,022)	(8,066)
Increase in trade and other payables	1,013	1,211	3,562	2,073
(Decrease) / increase in accruals and deferred	1,013	1,211	3,302	2,073
income	(562)	(256)	2,124	(212)
Decrease in provisions	(27)	(24)	(52)	(49)
Cash generated from operating activities	9,319	11,142	14,378	13,387
Interest paid	(7,601)	(7,884)	(7,805)	(8,042)
Tax received	-	336	72	336
Net cash generated from operating activities	1,718	3,594	6,645	5,681

Voyage BidCo Limited Condensed Consolidated Statement of Cash Flow (unaudited) - continued For the 3 and 6 month period ended 30 September 2023



	3 months	3 months	6 months	6 months
	ended 30	ended 30	ended 30	ended 30
	September	September	September	September
	2023	2022	2023	2022
	£000	£000	£000	£000
Cash flows from investing activities				
Interest received	130	40	214	70
Payments to acquire property, plant and equipment	(4,972)	(5,742)	(9,150)	(10,647)
Payments to acquire intangible assets	(261)	(171)	(761)	(191)
Proceeds from sales of property, plant and equipment	1,133	105	1,191	1,791
Net cash outflow on acquisition of subsidiaries	-	(4,182)	-	(4,182)
Net cash used in from investing activities	(3,970)	(9,950)	(8,506)	(13,159)
Cash flows from financing activities				
Proceeds from loans and borrowings	-	5,000	3,000	5,000
Payment of transaction costs	-	-	-	(1,015)
Property and vehicle lease payments	(1,303)	(1,374)	(2,449)	(2,311)
Net cash (used in) / generated financing activities	(1,303)	3,626	551	1,674
Net decrease in cash and cash equivalents in the period	(3,555)	(2,730)	(1,310)	(5,804)
Cash and cash equivalents at the beginning of the period	17,733	21,011	15,488	24,085
Cash and cash equivalents at the end of the period	14,178	18,281	14,178	18,281

Voyage BidCo Limited Notes to the Condensed Consolidated Financial Statements (unaudited) For the 3 and 6 month period ended 30 September 2023



1 Reporting entity

Voyage BidCo Limited (the Company) is a company incorporated in England and Wales. The consolidated financial statements consolidate those of the Company and its subsidiaries (together referred to as the Group). The principal activity of the Group is the provision of high quality care and support services for people with learning disabilities, brain injuries and other complex needs. The registered office of the company is Voyage Care, Wall Island, Birmingham Road, Lichfield, Staffordshire, WS14 OQP.

2 Accounting policies

These interim financial statements have been prepared in accordance with IAS 34 Interim Financial Reporting. They do not include all of the financial information required for full annual financial statements. The Group has prepared the condensed consolidated financial statements in accordance with UK-adopted International Accounting Standards ("UK-adopted IFRSs") applicable for the 3 and 6 month period ended 30 September 2023, together with comparative period data for the 3 and 6 month period ended 30 September 2022.

The financial information contained herein is unaudited and does not constitute statutory accounts as defined by Section 435 of the Companies Act 2006.

The condensed consolidated financial statements have been prepared under the historical cost convention except for certain financial instruments which are stated at fair value through the Statement of Profit and Loss. Non-current assets held for sale are stated at the lower of previous carrying value and fair value.

In preparing these condensed consolidated financial statements, management have made judgements, estimates and assumptions that affect the application of accounting policies and reported amounts of assets and liabilities, revenue and expenses. Estimates and underlying assumptions are reviewed on an ongoing basis and any revisions to these estimates are recognised in the period in which the estimates are revised and in any future period affected.

The accounting policies applied in these condensed consolidated financial statements is consistent with the statutory accounts for the Company and the Group for the year ended 31 March 2023. In addition, the risks and risk management techniques identified in the statutory accounts for the Company and the Group for the year ended 31 March 2023 should be referred to in connection with these condensed consolidated financial statements as they remain applicable.

Adopted IFRS not yet applied

The following UK-adopted IFRSs have been issued but have not been applied in these financial statements. Their adoption is not expected to have a material effect on the financial statements unless otherwise stated:

- Amendments to IAS 1 Presentation of Financial Statements: Classification of Liabilities as Current or Non-current (effective date to be confirmed); and
- Annual Improvements to IFRS Standards 2018-2020 (effective date to be confirmed).

The above standards and interpretations are not expected to have a material impact on the Group's consolidated financial statements.

Notes to the Condensed Consolidated Financial Statements (unaudited) continued For the 3 and 6 month period ended 30 September 2023



2 Accounting policies - continued

Going concern

The financial statements have been prepared on a going concern basis which the directors consider to be appropriate for the following reasons:

The Group, of which the Company is a member, is funded through a combination of Shareholders' Funds, Unsecured Shareholder Loans, Senior Secured Notes and cash generated from operations. These include £250 million of 5.875% Senior Secured Notes listed on the International Stock Exchange that are due in February 2027 and a Revolving Credit Facility of £50 million, due 2026, of which £45 million was undrawn at 30 September 2023.

The Directors have prepared cash flow forecasts in order to assess going concern for a period of at least 12 months from the date of approval of these financial statements, which take into account sensitised cash flow forecasts and reflect severe but plausible downsides. This indicates that the Group will have sufficient funds to meet its liabilities as they fall due for that period. In preparing these forecasts, the Directors have completed extensive scenario planning, including consideration of a reduction in fee inflation, the impact of increased levels of cost inflation throughout the going concern period, the potential impact of the principal risks and compliance with the debt covenant associated with the Revolving Credit Facility.

Taking the above into consideration and the principal risks of the Group, the Directors believe that there are no material uncertainties to the Group's ability to operate as a going concern and to continue realising its assets and discharging its liabilities in the normal course of business. It is, therefore, appropriate to prepare the financial statements on a going concern basis.

3 Operating segments

Information reported to senior management for the purposes of resource allocation and assessment of performance of each segment focuses on the type of care services provided by the Group. The Group operates solely within the UK therefore no geographical segment reporting has been disclosed. The primary business segments stated below are based on the Group's management and internal reporting structure.

- Registered: supporting individuals in our specially adapted homes; and
- · Community Based Care: supporting individuals in their own home promoting independence

The reported segmental information represents income and expenditure generated from external customers and external suppliers only. There were no inter-segment transactions reported during the current period (2022: £Nil).

Although it is not a requirement or intention to comply with IFRS 8, Management have elected to disclose information in relation to the Group's operating segments.

The accounting policies of the reportable segments are the same as the Group's accounting policies described in note 2. Segment profits represents adjusted EBITDA earned by each segment without allocation of non-underlying items as well as finance costs which is in conjunction with the information reported to senior management.

Notes to the Condensed Consolidated Financial Statements (unaudited) continued For the 3 and 6 month period ended 30 September 2023



3 Operating segments - continued

	Segmen	t results	
For the 3 month period ended 30 September 2023	Registered £000	Community Based Care £000	Group £000
Revenue	56,121	30,709	86,830
Adjusted EBITDA (before non-underlying items)	6,924	1,887	8,811
Non-underlying items			(579)
Adjusted EBITDA (after non-underlying items)			8,232
Depreciation and impairment of property, plant and equipment Profit on disposal of assets Amortisation of intangible assets Net finance expense Taxation Loss for the period			(4,318) 194 (584) (4,302) (493) (1,271)
	Segmen	t results	
For the 3 month period ended 30 September 2022	Segmen Registered	t results Community Based Care	Group
	Registered £000	Community Based Care £000	£000
For the 3 month period ended 30 September 2022 Revenue	Registered	Community Based Care	•
	Registered £000	Community Based Care £000	£000
Revenue	Registered £000 51,556	Community Based Care £000 27,180	£000 78,736
Revenue Adjusted EBITDA (before non-underlying items)	Registered £000 51,556	Community Based Care £000 27,180	£000 78,736 10,652
Revenue Adjusted EBITDA (before non-underlying items) Non-underlying items	Registered £000 51,556	Community Based Care £000 27,180	£000 78,736 10,652 (158)

Notes to the Condensed Consolidated Financial Statements (unaudited) continued For the 3 and 6 month period ended 30 September 2023



3 Operating segments - continued

	Segmen	t results	
For the 6 month period ended 30 September 2023	Registered	Community Based Care	Group
	£000	£000	£000
Revenue	110,575	60,778	171,353
Adjusted EBITDA (before non-underlying items)	12,634	3,342	15,976
Non-underlying items			(1,210)
Adjusted EBITDA (after non-underlying items)			14,766
Depreciation and impairment of property, plant and equipment			(8,249)
Profit on disposal of assets			256
Amortisation of intangible assets			(1,403)
Net finance expense			(8,584)
Taxation			(814)
Loss for the period			(4,028)
	Segmen	t results	
For the 6 month period ended 30 September 2022	Segmen Registered	Community Based Care	Group
For the 6 month period ended 30 September 2022		Community	Group £000
For the 6 month period ended 30 September 2022 Revenue	Registered	Community Based Care	•
	Registered £000	Community Based Care £000	£000
Revenue	Registered £000 101,489	Community Based Care £000 53,770	£000 155,259
Revenue Adjusted EBITDA (before non-underlying items)	Registered £000 101,489	Community Based Care £000 53,770	£000 155,259 20,005
Revenue Adjusted EBITDA (before non-underlying items) Non-underlying items	Registered £000 101,489	Community Based Care £000 53,770	£000 155,259 20,005 (364)
Revenue Adjusted EBITDA (before non-underlying items) Non-underlying items Adjusted EBITDA (after non-underlying items) Depreciation of property, plant and equipment Profit on disposal of assets	Registered £000 101,489	Community Based Care £000 53,770	£000 155,259 20,005 (364) 19,641 (8,016) 864
Revenue Adjusted EBITDA (before non-underlying items) Non-underlying items Adjusted EBITDA (after non-underlying items) Depreciation of property, plant and equipment Profit on disposal of assets Amortisation of intangible assets	Registered £000 101,489	Community Based Care £000 53,770	£000 155,259 20,005 (364) 19,641 (8,016) 864 (1,111)
Revenue Adjusted EBITDA (before non-underlying items) Non-underlying items Adjusted EBITDA (after non-underlying items) Depreciation of property, plant and equipment Profit on disposal of assets Amortisation of intangible assets Net finance expense	Registered £000 101,489	Community Based Care £000 53,770	£000 155,259 20,005 (364) 19,641 (8,016) 864 (1,111) (8,604)
Revenue Adjusted EBITDA (before non-underlying items) Non-underlying items Adjusted EBITDA (after non-underlying items) Depreciation of property, plant and equipment Profit on disposal of assets Amortisation of intangible assets	Registered £000 101,489	Community Based Care £000 53,770	£000 155,259 20,005 (364) 19,641 (8,016) 864 (1,111)

Notes to the Condensed Consolidated Financial Statements (unaudited) continued For the 3 and 6 month period ended 30 September 2023



4 Non-underlying items

The Group separately identifies and discloses certain items, referred to as non-underlying items, by virtue of size and nature. This is consistent with the way that financial performance is measured by senior management and assists in providing a meaningful analysis of operating results by excluding items that may not be part of the ordinary activity of the business.

The following table details the non-underlying items that have been incurred in the period:

		3 months ended 30 September 2023 £000	3 months ended 30 September 2022 £000	6 months ended 30 September 2023 £000	6 months ended 30 September 2022 £000
Non-underlying items:	Note				
Impairment of property, plant & equipment	a	-	-	142	-
Consultancy fees	b	41	9	72	241
COVID-19 related expenditure	С	-	-	-	45
COVID-19 related reimbursements	d	-	(19)	-	(302)
Restructuring costs	e	12	113	105	273
Project costs	f	71	46	123	98
Share-based payments	g	455	-	910	-
Acquisition costs	h	-	9	-	9
Taxation	i	(22)	(30)	(84)	(69)
	- -	557	128	1,268	295

The key elements of the expenditure for both periods are set out below:

(a) Impairment of property, plant and equipment

The Group recognised an impairment charge due to the carrying amount of an asset exceeding its recoverable amount. As a result, for the 3 and 6 month period ended 30 September 2023, an impairment charge of £Nil and £142k, respectively, was incurred (3 and 6 month period ended 30 September 2022: £Nil).

(b) Consultancy fees

For the 3 and 6 month period ended 30 September 2023, the Group incurred costs of £41k and £72k in relation to professional advice and consultancy services to support management develop a new strategy following the sale of the Group headed by Voyage Care HoldCo Limited, improve procurement capabilities and reduce operating costs (3 and 6 month period ended 30 September 2022: £9k and £241k, respectively).

(c) COVID-19 related expenditure

The impact of the global pandemic caused by the Covid-19 outbreak continued to increase the Group's costs during the 3 and 6 month period ended 30 September 2022 and as a result additional expenditure of £Nil and £45k, respectively, was incurred (3 and 6 month period to 30 September 2023: £Nil).

Notes to the Condensed Consolidated Financial Statements (unaudited) continued For the 3 and 6 month period ended 30 September 2023



4 Non-underlying items - continued

(d) COVID-19 related reimbursements

During the 3 and 6 month period ended 30 September 2022, the UK Government continued to provide funding to Local Authorities to pass to social care providers to cover certain expenditure in relation to dealing with the impact of the global pandemic caused by the outbreak of Covid-19. As a result, the Group received Government funding of £19k and £302k, respectively, for the reimbursement of costs in relation to the global pandemic (3 and 6 month period ended 30 September 2023: £Nil).

(e) Restructuring costs

For the 3 and 6 month period ended 30 September 2023, the Group incurred remuneration costs of £12k and £105k, respectively, in relation to restructuring its workforce (3 and 6 month period ended 30 September 2022: £113k and 273k, respectively).

(f) Project costs

The Group is undertaking a programme to improve the quality, accuracy and support for its customers by investing in its head office and operational function, including the implementation of an operational ERP system. As a result, fees for the 3 and 6 month period ended 30 September 2023 of £71k and £123k, respectively, were incurred (3 and 6 month period ended 30 September 2022: £46k and 98k, respectively).

(g) Share-based payments

During the 3 and 6 month period ended 30 September 2023, the Group expensed shared-based payments for key management personnel and senior employees of £455k and £910k respectively (3 and 6 month period ended 30 September 2022: £Nil).

(h) Acquisition costs

For the 3 and 6 month period ended 30 September 2022, the Group incurred costs in relation to a business combination of £7k and aborted acquisition costs of £2k (3 and 6 month period ended 30 September 2023: £Nil).

(i) Taxation

For the 3 and 6 month period ended 30 September 2023, a taxation credit of £22k and £84k respectively, arose as a result of certain non-underlying items (3 and 6 month period ended 30 September 2022: £30k and £69k, respectively).

Voyage BidCo Limited Notes to the Condensed Consolidated Financial Statements (unaudited) continued For the 3 and 6 month period ended 30 September 2023



5	Operating profit before taxation	3 months ended 30 September 2023 £000	3 months ended 30 September 2022 £000	6 months ended 30 September 2023 £000	6 months ended 30 September 2022 £000
	Operating profit before taxation is stated after charging / (crediting):				
	Continuing operations				
	Direct expenses and consumables Staff costs:	2,093	1,965	4,241	3,981
	Wages and salaries	59,619	49,512	118,918	98,820
	Social security costs	4,922	4,118	9,564	8,037
	Other pension costs	1,178	978	2,412	1,961
	Operating lease rentals:	,		,	,
	Other lease rentals	166	94	343	212
	Plant and machinery	76	59	153	141
	Depreciation of property, plant & equipment	4,318	4,125	8,107	8,016
	Impairment of property, plant & equipment	-	-	142	-
	Profit on disposal of assets	(194)	(92)	(256)	(864)
	Amortisation of intangible assets	584	472	1,403	1,111
	Other external charges	10,544	11,516	20,956	22,466
		83,306	72,747	165,983	143,881

Notes to the Condensed Consolidated Financial Statements (unaudited) continued For the 3 and 6 month period ended 30 September 2023



6 Finance income

	3 months ended 30 September 2023 £000	3 months ended 30 September 2022 £000	6 months ended 30 September 2023 £000	6 months ended 30 September 2022 £000
Continuing operations				
Bank interest receivable	130	40	214	70
Finance expense				

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	3 months ended 30 September 2023 £000	3 months ended 30 September 2022 £000	6 months ended 30 September 2023 £000	6 months ended 30 September 2022 £000
Continuing operations				
Bank interest including RCF fees	218	171	418	325
Loan notes interest	3,994	3,973	7,980	7,939
Unwinding of lease liabilities	183	165	328	318
Other finance costs	37	35	72	92
	4,432	4,344	8,798	8,674

Loan notes interest comprises interest on Senior Secured Notes of £3,672k and £7,344k for the 3 and 6 month period ended 30 September 2023, respectively (£3,672k and £7,344k for the 3 and 6 month period ended 30 September 2022, respectively) and amortisation of issue costs and original issue discount of £321k and £636k for the 3 and 6 month period ended 30 September 2023, respectively (£301k and £595k for the 3 and 6 month period ended 30 September 2022, respectively).

8 **Taxation**

The Group's underlying consolidated effective tax rate in respect of continuing operations for the 3 and 6 month period ended 30 September 2023 is (258.8)% and (48.2)%, respectively (3 and 6 month period ended 30 September 2022: (28.2)% and 15.1%, respectively).

The Group's consolidated total effective tax rate in respect of continuing operations for the 3 and 6 month period ended 30 September 2023 is (63.4)% and (25.3)%, respectively (3 and 6 month period ended 30 September 2022: (32.6)% and 14.6%, respectively).

The taxation is recognised based on management's best estimate of the weighted-average annual tax rate expected for the full financial year multiplied by the pre-tax income of the interim reporting period.

Notes to the Condensed Consolidated Financial Statements (unaudited) continued For the 3 and 6 month period ended 30 September 2023



9 Goodwill

10

Coccomi	30 September 2023 £000	30 September 2022 £000	31 March 2023 £000
Cost			
Opening cost	57,812	57,301	57,301
Acquisitions		1,405	511
Closing cost	57,812	58,706	57,812
Accumulated impairment charge			
Opening and closing impairment	8,556	8,556	8,556
Net book value			
Closing net book value	49,256	50,150	49,256
Opening net book value	49,256	48,745	48,745
Intangible assets			
	30 September	30 September	31 March
	2023	2022	2023
	£000	£000	£000
Cost			
Opening cost	23,963	18,830	18,830
Acquisitions	-	-	1,192
Additions	762	192	1,862
Transfer in	- (4)	- (4)	2,150
Disposals	(1)	(1)	(71)
Closing cost	24,724	19,021	23,963
Amortisation			
Opening amortisation	16,734	13,816	13,816
Provided during the period	1,403	1,111	2,306
Transfer in	-	-	683
On disposals	<u> </u>		(71)
Closing amortisation	18,137	14,927	16,734
Net book value			
Closing net book value	6,587	4,094	7,229
Opening net book value	7,229	5,014	5,014

Notes to the Condensed Consolidated Financial Statements (unaudited) continued For the 3 and 6 month period ended 30 September 2023



11 Property, plant and equipment

Cost	30 September 2023 £000	30 September 2022 £000	31 March 2023 £000
	F42 160	F2F 10F	F2F 10F
Opening cost	542,160	525,185	525,185
Acquisitions	-	2,777	2,898
Additions	10,739	11,190	21,142
Assets classified as held for sale	(1,728)	-	-
Transfers out	-	-	(2,150)
Disposals	(2,551)	(1,982)	(4,915)
Closing cost	548,620	537,170	542,160
Depreciation			
Opening depreciation	170,025	151,885	151,885
Charge for the period	8,107	8,016	16,843
Impairment	142	-	4,855
Assets classified as held for sale	(1,232)	-	-
Transfer out	-	-	(683)
Disposals	(1,612)	(1,056)	(2,875)
Closing depreciation	175,430	158,845	170,025
Net book value			
Closing net book value	373,190	378,325	372,135
Opening net book value	372,135	373,300	373,300

12 Non-current assets classified as held for sale

Management have committed to a plan to sell a number of properties through a sale transaction rather than through continuing operational use. Accordingly, the properties are being presented as assets held for sale. Efforts to sell the non-current assets have started and a sale is expected to be completed within one year from the date of classification.

As at 30 September 2023, the assets classified as held for sale were £497k (30 September 2022: £Nil and 31 March 2023: £Nil).

13 Loans and borrowings

	30 September	30 September	31 March
	2023	2022	2023
	£000	£000	£000
Bank loans	5,000	5,000	2,000
Loan notes	245,203	243,952	244,567
Lease liabilities	16,041	16,317	16,731
	266,244	265,269	263,298

Notes to the Condensed Consolidated Financial Statements (unaudited) continued For the 3 and 6 month period ended 30 September 2023



13 Loans and borrowings - continued

Loan notes include unamortised issue costs and original issue discount of £4,797k (30 September 2022: £6,048k and 31 March 2023: £5,433k) which after deducting from the loan note balance due of £250 million results in a net loan note liability of £245,203k (30 September 2022: £243,952k and 31 March 2023: £244,567k).

As at 30 September 2023 there was accrued interest of £1,878k (30 September 2022: £1,878k and 31 March 2023: £1,878k) included within accruals disclosed within current liabilities in the Statement of Financial Position but excluded from this note.

Total debt can be analysed as falling due:

	30 September 2023 £000	30 September 2022 £000	31 March 2023 £000
In one year or less	9,157	8,556	6,336
Between one and five years	254,040	252,404	253,784
After five years	3,047	4,309	3,178
	266,244	265,269	263,298

Loan notes

The Group issued £250 million Senior Secured Loan notes due 2027 whereby interest is cash settled biannually. The Notes are listed on The International Stock Exchange. In addition, the Group is party to a £50 million Revolving Credit Facility of which £45 million is undrawn as at 30 September 2023. The security granted on the Senior Secure Notes and RCF is detailed in note 15.

The fair value of £250 million Senior Secured Loan Notes as at 30 September 2023 was £188,750k (30 September 2022: £216,503k and 31 March 2023: £207,138k).

The interest rate and repayment terms of these loan notes are as follows:

				Repayment
Debt instruments	Currency	Loan balance £000	Interest rate	terms
Senior Secured Loan Notes Revolving Credit Facility	GBP	250,000	5.875%	Feb-27
Utilised	GBP	5,000	SONIA + 3.25%	Nov-26
Non utilised	GBP	45,000	1.1%	Nov-26

14 Provisions

The Group's dilapidation provision is determined by discounting expected cash outflows at a pre-tax rate that reflects current market assessments of the time value of money. The provisions recognised will unwind over the term of each lease.

Notes to the Condensed Consolidated Financial Statements (unaudited) continued For the 3 and 6 month period ended 30 September 2023



15 Contingent liability

Security granted on the Senior Secured Notes and the Revolving Credit Facility
Certain wholly owned subsidiaries in the Voyage Care Group have guaranteed the amounts due under the
Senior Secured Loan Notes and the Revolving Credit Facility. The Group's feehold and long leasehold
properties are subject to a registered debenture that forms security for the aforementioned loans and
borrowings.

16 Controlling party

The Company's immediate parent undertaking is Voyage Care BidCo Limited which is registered in England and Wales. At the period end, the Directors consider the ultimate controlling party to be the Kuwait Investment Authority, which is registered at Ministries Complex, Al Murqab, P.O. Box: 64, Safat, Zip Code: 13001, Kuwait City, Kuwait.

The largest parent in which the results of the Company are consolidated is VC Healthcare TopCo Limited. Copies of the Group financial statements are available from 3rd floor, 44 Esplanade, St Helier, JE4 9WG, Jersey.